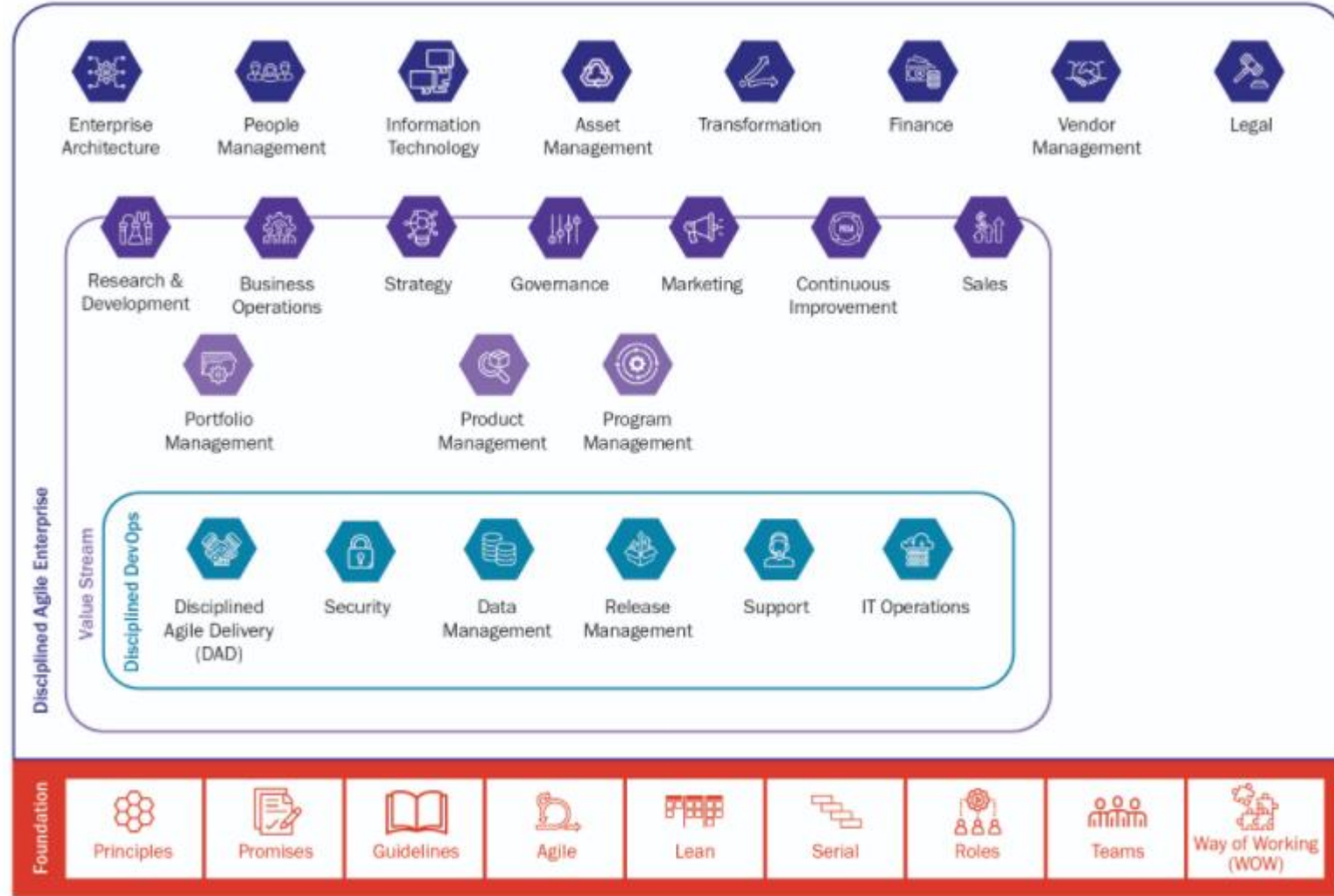


# **PMI Westchester Chapter Meeting Disciplined Agile**

November 2021



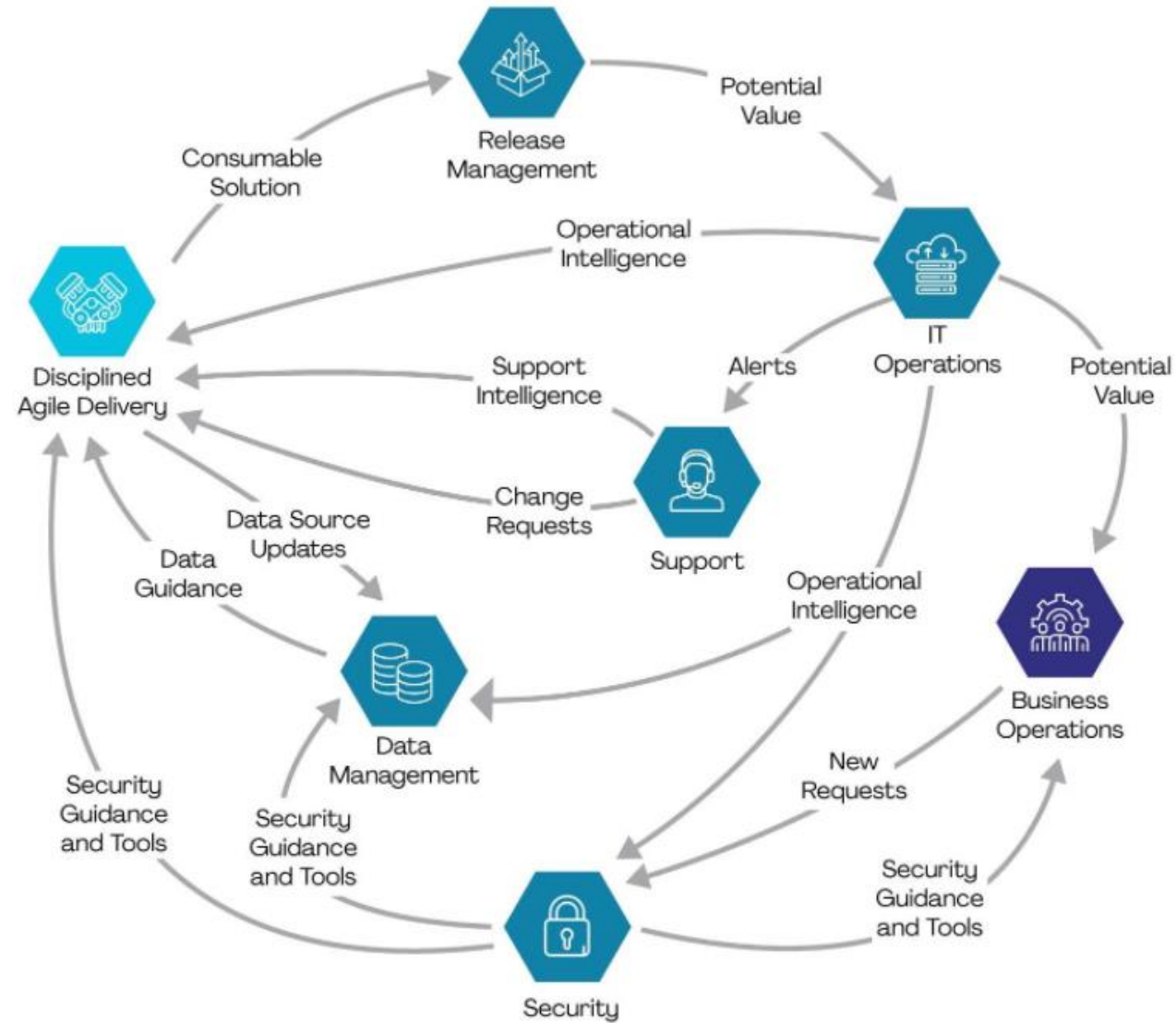
**Disciplined Agile Enterprise (DAE).** Process blades are shown as hexagons and are sometimes called process areas, key process areas (KPAs), or business functions.



**1. Foundation.** The Foundation layer provides the conceptual underpinnings of the DA tool kit. This includes the principles, promises, and guidelines of the DA mindset; fundamental concepts from both agile and lean; fundamental concepts from serial/traditional approaches; roles and team structures; and the fundamentals of choosing your WoW.



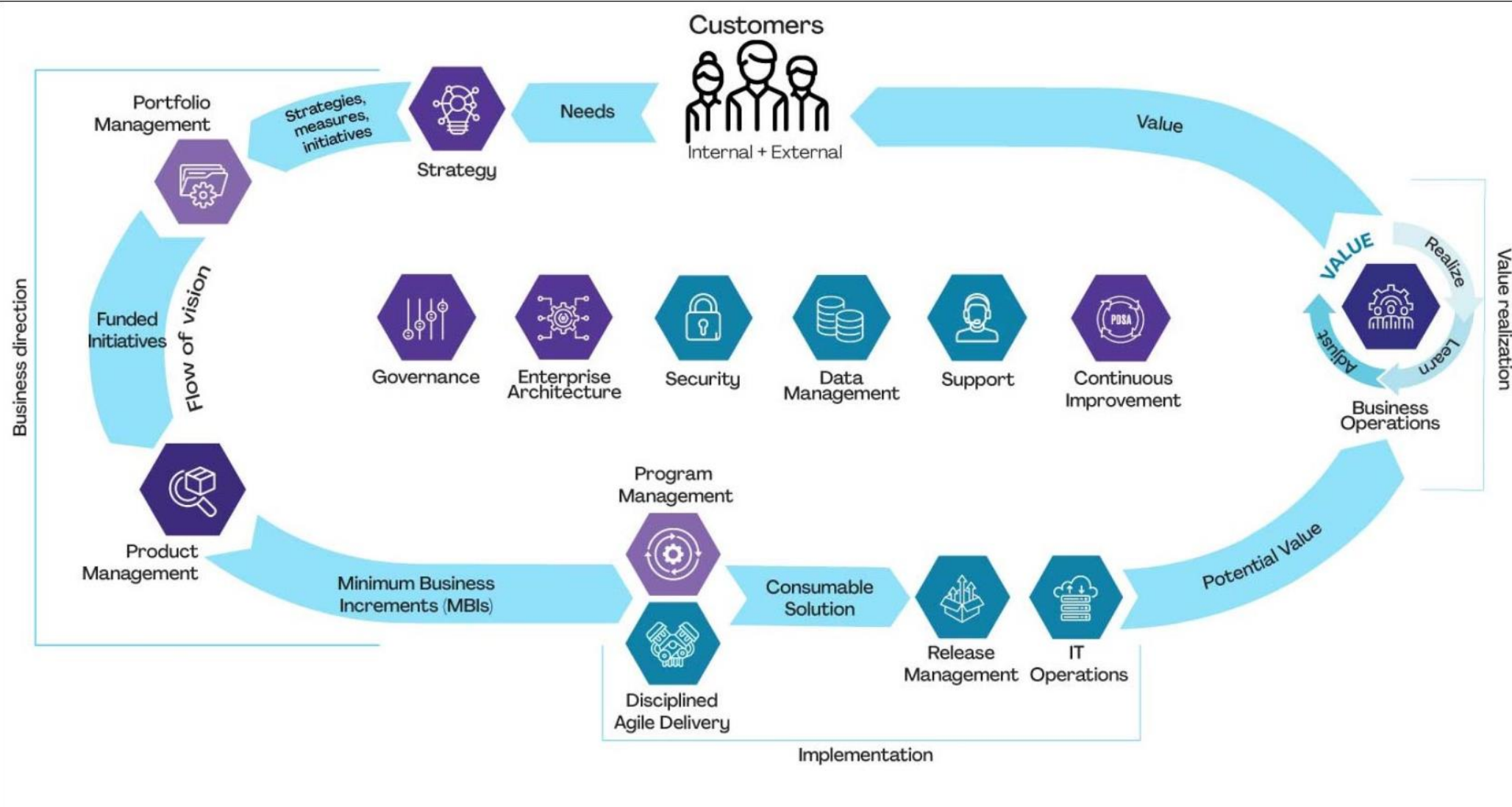
**2. Disciplined DevOps.** DevOps is the streamlining of software development, what we call Disciplined Agile Delivery (DAD), and IT Operations activities. Disciplined DevOps we extend this to take an enterprise-class approach that integrates Security and Data Management so as to provide more effective outcomes for your organization.



We also recognize that for organizations with hundreds, and sometimes thousands of systems in production that Support (help desk) and Release Management activities need to be robust.



**3. Value Streams.** The Value Stream layer is based on DA FLEX, the workflow of which is shown in the next slide. DA FLEX is the glue that ties an organization's strategies in that it visualizes what an effective value stream looks like, enabling you to make decisions for improving each part of the organization within the context of the whole. It's not enough to be innovative, you also need to increase value realization



**Disciplined Agile Enterprise (DAE)**. The DAE layer focuses on the rest of the enterprise activities that support your organization’s value streams.

## True Agility at Scale

Agile scaling frameworks tend to take a rather narrow view of what it means to scale agile, choosing to focus on either program-level agility for the development of a software-based product or on applying agility across all (or at least most) software teams in your organization. While those are both good starts, they're clearly not sufficient. What about teams that aren't focused on software development? What about teams that are in reasonably straightforward situations? What about teams dealing with other complexity factors than just size, but also struggling with geographic distribution, regulatory compliance, or others?

The DA toolkit distinguishes between two types of “agility at scale” (next 2 slides [tactical](#) and [strategic](#))



**1. Scaling agile at the team level (tactical agility at scale).** This is the application of agile and lean strategies on individual DA teams. The goal is to apply agile deeply to address all of the complexities/scaling factors (team size, geographic distribution, organizational distribution, domain complexity, solution complexity, compliance, and skill availability) appropriately. Agile scaling frameworks tend to focus on the issues of team size and geographic distribution.

- 2. Scaling agile at the organizational level**  
**(strategic agility at scale)**. This is the application of agile and lean strategies broadly across your entire organization. This includes all areas and teams within your organization, not just your IT department.

## Summary

The Disciplined Agile (DA) tool kit straightforward guidance to help organizations streamline their processes in a context-sensitive manner, providing a solid foundation for *business agility*. DA is an agnostic, hybrid tool kit that harnesses hundreds of *Agile, Lean, and traditional strategies* to guide you to the best way of working (WoW) for your team or organization. DA is context-sensitive, rather prescribing a collection of “best practices” it teaches you how to choose and later evolve a fit-for-purpose WoW it is best for you given the situation that you face.

**True business agility** comes from **freedom**, not **frameworks**. DA helps you learn about your options and guides you to your best next step. DA teaches you how to get better at getting better.